

	Recommendation	Status
	<b>Environment, Safety and Health</b>	
1.	Conduct weekly joint safety walks with construction subcontractor “key personnel” and NuMI team members to add “fresh eyes” for evaluating work conditions, and take corrective actions as necessary. <b>(Immediately)</b>	Weekly safety walk throughs continued along with members of the subcontractor workforce at the closeouts. Additional walk throughs by the NuMI project management as well as the subcontractor management were also undertaken.
2.	Retain a consultant to advise DOE-FAO on their construction oversight program. <b>(Immediately)</b>	DOE-FAO requested that Richard Hislop (ANL-APS) and Greg Schumann (DOE-ANL) complete a review of the oversight program. The review was completed and a report was issued on April 24, 2004.
3.	At the next review, present the status and plans for the SAD, shielding assessment review, and ARR.	Scheduled. There are ongoing monthly presentations of the status of the SAD, shielding assessment and ARR process. These meetings include local DOE personnel. The meeting minutes and presentations are posted on the NuMI ESH/QA Documentation web page.
	<b>Management</b>	
4.	Management at all levels should perform regular, documented safety walks with the intention of identifying leading indicators, and addressing problems.	Done. NuMI management walks the jobsite to identify and address safety issues at least weekly and issues are discussed at a weekly NuMI ESH/QA meeting. Documentation on walkthroughs is posted on the NuMI ESH/QA web page. The most useful manner for identifying leading indicators and addressing problems has been discussions at the weekly NuMI ESH/QA meetings.